

Simplex Algorithm - Part 2 (16 pages; 3/11/16)

(1) The basic Simplex method (covered in Part 1) assumes that all the constraints are of the \leq type (apart from $x \geq 0, y \geq 0$).

A constraint such as $3x + 2y - z \geq -2$ (as in Example 3 in Part 1) can just be rewritten as $-3x - 2y + z \leq 2$, but the constraint $3x + 2y - z \geq 2$ could not be dealt with in this way, as it would leave us with a negative value on the RHS.

There are two methods for dealing with such a problematic constraint: the **2-Stage Simplex method** and the **Big M (Simplex) method**.

(2) 2-Stage Simplex Method

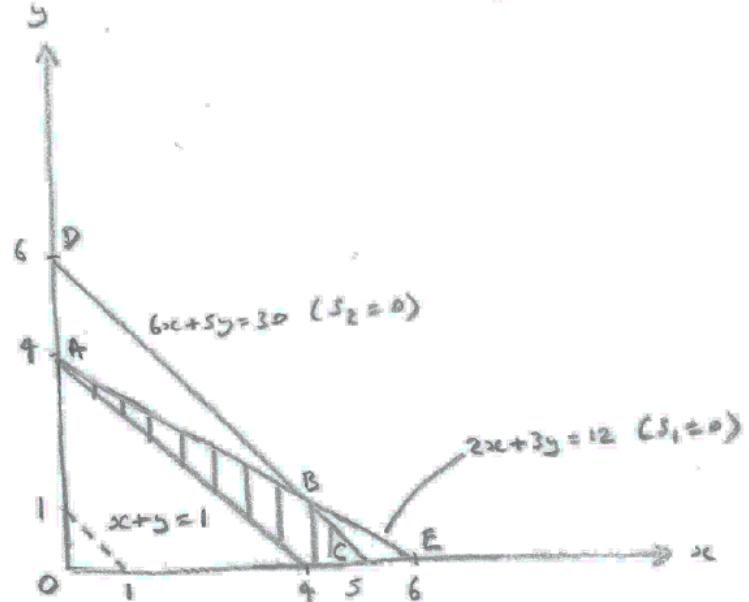
Example

Maximise $P = x + y$

subject to $2x + 3y \leq 12$

$$6x + 5y \leq 30$$

$$x + y \geq 4$$



Create slack variables as usual, but introduce an **artificial variable** for the $x + y \geq 4$ constraint.

$$P - x - y = 0 \quad (1)$$

$$2x + 3y + s_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$x + y - s_3 + a_1 = 4 \quad (4) \quad (s_1, s_2, s_3, a_1 \geq 0)$$

a_1 is needed because $x + y - s_3 = 4$ doesn't allow $x = y = 0$, since $s_3 \geq 0$; but with the artificial variable we can now start with $x = y = s_3 = 0$ & $a_1 = 4$

Initial solution:

$$x = y = s_3 = 0; s_1 = 12, s_2 = 30, a_1 = 4, P = 0$$

The aim is to minimise a_1 , so that (if possible) the solution moves into the feasible region.

Create a new objective: minimise $A = a_1$

[It might seem a bit unnecessary to create another variable with the same value as a_1 , but it enables the method to be extended easily to cases where there are two or more artificial variables - see later example.]

From (4), re-write $A = a_1$ as $A + x + y - s_3 = 4 \quad (5)$

Re-labelling the rows:

A	P	s_1	y	s_2	s_3	a_1	
1	0	1	1	0	0	-1	0
0	1	-1	-1	0	0	0	0
0	0	2	3	1	0	0	12
0	0	6	5	0	1	0	30
0	0	1	1	0	0	-1	4
0	0						

Referring to the Simplex tableau above:

1st row: new objective (1st stage of method)

2nd row: original objective (2nd stage of method)

Each stage of the method involves applying the ordinary Simplex method.

To minimise A: the positive coefficients of x & y mean that x or y could be increased (alternatively maximise $-A$).

Choose x as the pivot column (eg) and apply the ratio test:

3rd row: $\frac{12}{2} = 6$, 4th row: $\frac{30}{6} = 5$, 5th row: $\frac{4}{1} = 4$

A	P	∞	y	s_1	s_2	s_3	a_1	
1	0	0	0	0	0	0	-1	0
0	1	0	0	0	0	-1	1	4
0	0	1	1	0	2	-2	4	
0	0	0	-1	0	1	6	-6	6
0	0	0	1	0	0	-1	1	4
0	0	1	1	0	0	-1	1	4

$\textcircled{6} = \textcircled{1} - \textcircled{10}$
 $\textcircled{7} = \textcircled{2} + \textcircled{10}$
 $\textcircled{8} = \textcircled{3} - 2 \times \textcircled{10}$
 $\textcircled{9} = \textcircled{4} - 6 \times \textcircled{10}$
 $\textcircled{10} = \textcircled{5}$

As $A = 0$, the 1st stage has been successfully completed.

Now remove the 1st row, and the columns for A and a_1

(a_1 is a non-basic variable and is being set to 0)

Solution so far: $x = 4$, $y = 0$, $P = 4$

The 2nd stage is now to maximise P, as usual.

The remainder of the working is as follows:

P	x	y	s_1	s_2	s_3		
1	0	0	0	0	-1	4	⑦
0	0	1	1	0	2	4	⑧
0	0	-1	0	1	6	6	⑨
0	1	1	0	0	-1	4	⑩

Choose s_3 as the pivot column, and apply the ratio test:

8th row: $\frac{4}{2} = 2$, 9th row: $\frac{6}{6} = 1$, 10th row: n/a

P	x	y	s_1	s_2	s_3		
1	0	$-\frac{1}{6}$	0	$\frac{1}{6}$	0	5	⑪ = ⑦ + ⑬
0	0	$\frac{4}{3}$	1	$-\frac{1}{3}$	0	2	⑫ = ⑧ - 2 × ⑬
0	0	$-\frac{1}{6}$	0	$\frac{1}{6}$	1	1	⑬ = ⑨ ÷ 6
0	1	$\frac{5}{6}$	0	$\frac{1}{6}$	0	5	⑭ = ⑩ + ⑬

Choose y as the pivot column, and apply the ratio test:

12th row: $\frac{2}{\left(\frac{4}{3}\right)} = \frac{3}{2}$, 13th row: n/a , 14th row: $\frac{5}{\left(\frac{5}{6}\right)} = 6$

P	x	y	s_1	s_2	s_3	
1	0	0	$\frac{1}{3}$	$\frac{1}{3}$	0	$\frac{21}{4}$
0	0	1	$\frac{3}{4}$	$\frac{1}{4}$	0	$\frac{15}{4}$
0	0	0	$\frac{1}{2}$	$\frac{1}{2}$	1	$\frac{5}{4}$
0	1	0	$\frac{1}{6}$	$\frac{1}{6}$	0	$\frac{15}{4}$

(15) = (11) + $\frac{1}{6} \times (16)$
 (16) = (12) $\times \frac{3}{4}$
 (17) = (13) + $\frac{1}{6} \times (16)$
 (18) = (14) - $\frac{5}{6} \times (16)$

The coefficients of s_1 & s_2 in (15) are both positive, so we have maximised P.

Solution: $x = \frac{15}{4}$, $y = \frac{3}{2}$, $P = \frac{21}{4}$ (B)

(3) The Big M (Simplex) Method (same example)

This starts off in the same way as the 2-Stage method, by creating the artificial variable.

$$P - x - y = 0 \quad (1)$$

$$2x + 3y + s_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$x + y - s_3 + a_1 = 4 \quad (4)$$

We now modify the objective to:

maximise $P = x + y - Ma_1$, where M is a large number (eg 1000)

This ensures that minimising a_1 is given 1st priority, as the Ma_1 term has the biggest effect on P.

Re-write as $P = x + y - M(4 - x - y + s_3)$

giving $P - (1 + M)x - (1 + M)y + Ms_3 = -4M$

P	x	y	s_1	s_2	s_3	a_1	
1	$-(1+M)$	$-(1+M)$	0	0	M	0	$-4M$
0	2	3	1	0	0	0	12
0	6	5	0	1	0	0	30
0	①	1	0	0	-1	1	4

We now carry out the Simplex method as usual, and we should find that the RHS of the objective row becomes free of M .

Choose x as the pivot column (eg) and apply the ratio test:

2nd row: $\frac{12}{2} = 6$, 3rd row: $\frac{30}{6} = 5$, 4th row: $\frac{4}{1} = 4$ (as before)

P	x	y	s_1	s_2	s_3	a_1	
1	0	0	0	0	-1	$1+M$	4
0	0	1	1	0	2	-2	↑
0	0	-1	0	1	6	-6	6
0	1	1	0	0	-1	1	4

$\textcircled{5} = \textcircled{1} + (1+M) \times \textcircled{3}$

$\textcircled{6} = \textcircled{2} - 2 \times \textcircled{3}$

$\textcircled{7}$

$\textcircled{8} = \textcircled{4}$

Once M only appears in the a_1 column, we can set a_1 to 0, and remove the a_1 column, arriving at the same tableau as at the end of the 1st stage of the 2-stage method (and then continue as before).

P	x	y	s_1	s_2	s_3		
1	0	0	0	0	-1	4	(5)
0	0	1	1	0	2	4	(6)
0	0	-1	0	1	6	6	(7)
0	1	1	0	0	-1	4	(8)

(4) Complications for the Simplex Method

The following is a summary of the various ways in which complications can arise.

- (i) Objective function parallel to a constraint line (if two variables) or plane (if three).

As for the Linear Programming method, more than one solution is possible.

- (ii) When applying the 2-Stage Simplex or Big M method, it may not be possible to reduce a_1 to 0; ie there may not be a solution to the problem.

- (iii) Artificial variables may be needed for more than one constraint. In this case, let $A = a_1 + a_2 + \dots$ for the 2-Stage Simplex, and have $-M(a_1 + a_2 + \dots)$ in place of $-Ma_1$ for the

Big M method.

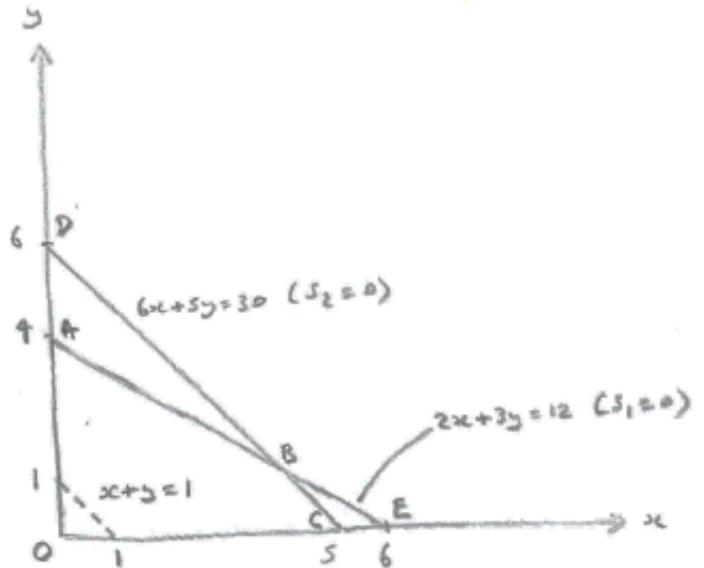
Example (2-Stage Simplex)

$$\text{Maximise } P = x + y$$

$$\text{subject to } 2x + 3y \geq 12$$

$$6x + 5y \leq 30$$

$$y \geq 5$$



$$P - x - y = 0 \quad (1)$$

$$2x + 3y - s_1 + a_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$y - s_3 + a_2 = 5 \quad (4)$$

$$\text{Minimise } A = a_1 + a_2 = (12 - 2x - 3y + s_1) + (5 - y + s_3)$$

$$\Rightarrow A + 2x + 4y - s_1 - s_3 = 17$$

min. max.

A	P	ΔL	Σ	s_1	s_2	s_3	a_1	a_2		
1	0	2	4	-1	0	-1	0	0	17	①
0	1	-1	-1	0	0	0	0	0	0	②
0	0	2	③	-1	0	0	1	0	12	③
0	0	6	5	0	1	0	0	0	30	④
0	0	0	1	0	0	-1	0	1	5	⑤

1st stagepivot column : Σ

ratio test : $\underline{\underline{② \text{ ratio} \quad ③ \frac{12}{3} = 4 \quad ④ \frac{30}{5} = 6 \quad ⑤ \frac{5}{1} = 5}}$

A	P	ΔL	Σ	s_1	s_2	s_3	a_1	a_2		
1	0	$-\frac{2}{3}$	0	$\frac{1}{3}$	0	-1	$-\frac{4}{3}$	0	1	$\underline{\underline{⑥ = ① - 4 \times ⑧}}$
0	1	$-\frac{1}{3}$	0	$-\frac{1}{3}$	0	0	$\frac{1}{3}$	0	4	$\underline{\underline{⑦ = ② + ⑥}}$
0	0	$\frac{2}{3}$	1	$-\frac{1}{3}$	0	0	$\frac{1}{3}$	0	4	$\underline{\underline{⑧ = ③ \div 3}}$
0	0	$-\frac{2}{3}$	0	$\frac{5}{3}$	1	0	$-\frac{5}{3}$	0	10	$\underline{\underline{⑨ = ④ - 5 \times ⑧}}$
0	0	$-\frac{2}{3}$	0	⑩	0	-1	$-\frac{1}{3}$	1	1	$\underline{\underline{⑩ = ⑤ - ⑧}}$

pivot column : s_1

ratio test : $\underline{\underline{⑦ \text{ ratio} \quad ⑩ \text{ ratio} \quad ⑨ \frac{10}{(\frac{5}{3})} = 6 \quad ⑩ \frac{1}{(\frac{1}{3})} = 3}}$

A	P	∞	5	s_1	s_2	s_3	a_1	a_2		
1	0	0	0	0	0	0	-1	-1	0	$\textcircled{11} = \textcircled{6} - \frac{1}{3} \times \textcircled{15}$
0	1	-1	0	0	0	-1	0	1	5	$\textcircled{12} = \textcircled{7} + \frac{1}{3} \times \textcircled{15}$
0	0	0	1	0	0	-1	0	1	5	$\textcircled{13} = \textcircled{8} + \frac{1}{3} \times \textcircled{15}$
0	0	6	0	0	1	5	0	-5	5	$\textcircled{14} = \textcircled{9} - \frac{5}{3} \times \textcircled{15}$
0	0	-2	0	1	0	-3	-1	3	3	$\textcircled{15} = \textcircled{10} \times 3$

A has been minimised, with $a_1 = a_2 = 0$

max.

P	∞	5	s_1	s_2	s_3		
1	-1	0	0	0	-1	5	$\textcircled{12}$
0	0	1	0	0	-1	5	$\textcircled{13}$
0	$\textcircled{6}$	0	0	1	5	5	$\textcircled{14}$
0	-2	0	1	0	-3	3	$\textcircled{15}$

pivot column : ∞ (s_3 is also possible)

ratio test : $\textcircled{14}$ is the only possible row

P	x	y	s_1	s_2	s_3	
1	0	0	3	$\frac{1}{6}$	$-\frac{1}{6}$	$5\frac{5}{6}$
0	0	1	0	0	-1	5
0	1	0	0	$\frac{1}{6}$	$\frac{5}{6}$	$\frac{5}{6}$
0	0	0	1	$\frac{1}{3}$	$-\frac{4}{3}$	$4\frac{2}{3}$

$$\textcircled{16} = \textcircled{12} + \textcircled{18}$$

$$\textcircled{17} = \textcircled{13}$$

$$\textcircled{18} = \textcircled{14} \div 6$$

$$\textcircled{19} = \textcircled{15} + 2 \times \textcircled{16}$$

pivot column : s_3

ratio test : $\textcircled{18}$ is the only positive ratio

P	x	y	s_1	s_2	s_3	
1	$\frac{1}{5}$	0	0	$\frac{1}{5}$	0	6
0	$\frac{6}{5}$	1	0	$\frac{1}{5}$	0	6
0	$\frac{6}{5}$	0	0	$\frac{1}{5}$	1	1
0	$\frac{62}{5}$	0	1	$\frac{3}{5}$	0	6

$$\textcircled{20} = \textcircled{16} + \frac{1}{6} \times \textcircled{22}$$

$$\textcircled{21} = \textcircled{17} + \textcircled{22}$$

$$\textcircled{22} = \textcircled{18} \times \frac{6}{5}$$

$$\textcircled{23} = \textcircled{19} + \frac{6}{5} \times \textcircled{22}$$

\Rightarrow soln is : $x=0, y=6$ ($s_1=6, s_2=0, s_3=0$)

$$P=6$$

Example (Big M):Big M method

$$\text{Maximise } P' = P - (a_1 + a_2)M$$

$$= xc + yc - (12 - 2xc - 3yc + s_1 + s_2 - y + s_3)M$$

$$= (1+2M)xc + (1+4M)yc - Ms_1 - Ms_3 - 17M$$

max.

P'	xc	yc	s_1	s_2	s_3	a_1	a_2		
1	$-(1+2M)$	$-(1+4M)$	M	0	M	0	0	-17M	①
0	2	③	-1	0	0	1	0	12	②
0	6	5	0	1	0	0	0	30	③
0	0	1	0	0	-1	0	1	5	④

pivot row: 5

$$\text{ratio test: } ② \frac{12}{3} = 4 \quad ③ \frac{30}{5} = 6 \quad ④ \frac{5}{1} = 5$$

P^1	x_1	x_2	s_1	s_2	s_3	a_1	a_2	
1	$-\frac{1}{3} + \frac{2}{3}M$	0	$-\frac{1}{3} - \frac{1}{3}M$	0	M	$\frac{1}{3} + \frac{4}{3}M$	0	$4-M$
0	$\frac{2}{3}$	1	$-\frac{1}{3}$	0	0	$\frac{1}{2}$	0	4
0	$\frac{2}{3}$	0	$\frac{5}{3}$	1	0	$-\frac{5}{3}$	0	10
0	$-\frac{2}{3}$	0	$(\frac{1}{3})$	0	-1	$-\frac{1}{3}$	1	1

pivot row : s_1

ratio test : $\underline{\underline{(6) \text{ min } (7) \frac{10}{(s_1)} = 6 \quad (8) \frac{1}{(\frac{1}{3})} = 3}}$

P^1	x_1	x_2	s_1	s_2	s_3	a_1	a_2	
1	-1	0	0	0	-1	M	$1+M$	S
0	0	1	0	0	-1	0	1	S
0	6	0	0	1	5	0	-5	S
0	-2	0	1	0	-3	-1	3	3

then as per the 2-stage simplex method

(iv) Constraints that are equalities

Replace with two inequality constraints:

ie for $x + y = 4$: replace with $x + y \leq 4$ & $x + y \geq 4$

Example

Big M method

Maximise $3x + y$, subject to $2x + y \leq 12$ and $x = 4$

$$2x + y + s_1 = 12$$

$$x - s_2 + a_1 = 4$$

$$x + s_3 = 4$$

Modified objective: maximise $3x + y - Ma_1$ (P)

$$= 3x + y - M(4 - x + s_2)$$

$$= (1+M)x + y - Ms_2 - 4M$$

P	x	y	s_1	s_2	s_3	a_1	
1	$-(1+M)$	-1	0	M	0	0	$-4M$ ①
0	2	1	1	0	0	0	12 ②
0	①	0	0	-1	0	1	4 ③
0	1	0	0	0	1	0	4 ④

pivot row : ②

ratio test : ② $\frac{12}{2} = 6$ ③ $\frac{4}{-1} = -4$ ④ $\frac{4}{1} = 4$

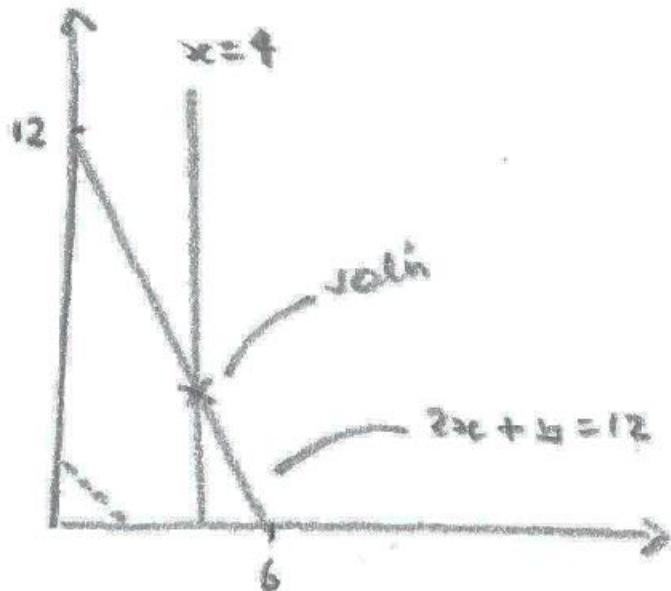
P	x	y	s_1	s_2	s_3	a_1	
1	0	-1	0	-1	0	$1+M$	4 ⑤ = ① + (M+1) \times ②
0	0	①	1	2	0	-2	4 ⑥ = ② - 2 \times ⑦
0	1	0	0	-1	0	1	4 ⑦ = ③
0	0	0	0	1	1	-1	0 ⑧ = ④ - ⑦

pivot col : y \Rightarrow pivot row : ⑥

P	x	y	s_1	s_2	s_3	
1	0	0	1	1	0	8 ⑨ = ⑤ + ⑩
0	0	1	1	2	0	4 ⑩ = ⑥
0	1	0	0	-1	0	4 ⑪ = ⑦
0	0	0	0	1	1	0 ⑫ = ⑧

 \Rightarrow soln is : $x=4$, $y=4$ ($s_1=0$, $s_2=0$, $s_3=0$)

$P=8$



(v) $x + y < 4$ (eg)

Use $x + y \leq 4$ instead, and reduce x or y slightly, if necessary.

(vi) Big M method: to minimise $P = x + y$

Modify to minimising $x + y + Ma_1$ (instead of maximising $x + y - Ma_1$)

(vii) If x (for example) can be negative, then replace x with $x_1 - x_2$, where $x_1, x_2 \geq 0$ (This allows x to be negative, if necessary.)