

Simplex Algorithm - Part 2 (18 pages; 7/6/23)

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(1) Constraints are of the \geq type

The basic Simplex method (covered in Part 1) assumes that all the constraints are of the \leq type (apart from $x \geq 0$, $y \geq 0$).

A constraint such as $3x + 2y - z \geq -2$ (as in Example 3 in Part 1) can just be rewritten as $-3x - 2y + z \leq 2$, but the constraint $3x + 2y - z \geq 2$ could not be dealt with in this way, as it would leave us with a negative value on the RHS.

There are two methods for dealing with such a problematic constraint: the **2-Stage Simplex method** and the **Big M (Simplex) method**.

(2) 2-Stage Simplex Method

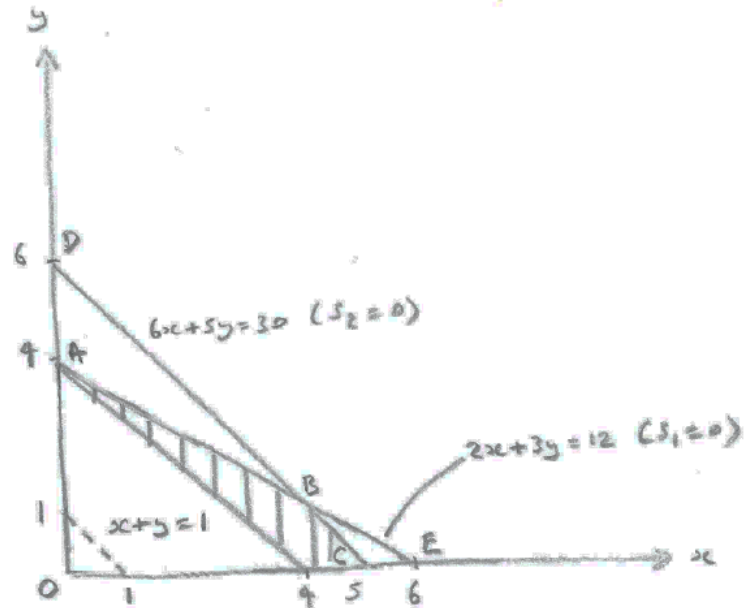
Example

Maximise $P = x + y$

subject to $2x + 3y \leq 12$

$6x + 5y \leq 30$

$x + y \geq 4$



Create slack variables as usual, but introduce an **artificial variable** for the $x + y \geq 4$ constraint.

$$P - x - y = 0 \quad (1)$$

$$2x + 3y + s_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$x + y - s_3 + a_1 = 4 \quad (4) \quad (s_1, s_2, s_3, a_1 \geq 0)$$

a_1 is needed because $x + y - s_3 = 4$ doesn't allow $x = y = 0$, since $s_3 \geq 0$; but with the artificial variable we can now start with $x = y = s_3 = 0$ & $a_1 = 4$

Initial solution:

$$x = y = s_3 = 0; s_1 = 12, s_2 = 30, a_1 = 4, P = 0$$

The aim is to minimise a_1 , so that (if possible) the solution moves into the feasible region.

Create a new objective: minimise $A = a_1$

[It might seem a bit unnecessary to create another variable with the same value as a_1 , but it enables the method to be extended easily to cases where there are two or more artificial variables - see later example.]

From (4), re-write $A = a_1$ as $A + x + y - s_3 = 4$ (5)

Re-labelling the rows:

A	P	x	y	s_1	s_2	s_3	a_1		
1	0	1	1	0	0	-1	0	4	①
0	1	-1	-1	0	0	0	0	0	②
0	0	2	3	1	0	0	0	12	③
0	0	6	5	0	1	0	0	30	④
0	0	1	1	0	0	-1	1	4	⑤

Referring to the Simplex tableau above:

1st row: new objective (1st stage of method)

2nd row: original objective (2nd stage of method)

Each stage of the method involves applying the ordinary Simplex method.

To minimise A: the positive coefficients of x & y mean that x or y could be increased (alternatively maximise $-A$).

Choose x as the pivot column (eg) and apply the ratio test:

3rd row: $\frac{12}{2} = 6$, 4th row: $\frac{30}{6} = 5$, 5th row: $\frac{4}{1} = 4$

A	P	x	y	s ₁	s ₂	s ₃	a ₁		
1	0	0	0	0	0	0	-1	0	⑥ = ① - ⑩
0	1	0	0	0	0	-1	1	4	⑦ = ② + ⑩
0	0	0	1	1	0	2	-2	4	⑧ = ③ - 2 × ⑩
0	0	0	-1	0	1	6	-6	6	⑨ = ④ - 6 × ⑩
0	0	1	1	0	0	-1	1	4	⑩ = ⑤

As $A = 0$, the 1st stage has been successfully completed.

Now remove the 1st row, and the columns for A and a_1

(a_1 is a non-basic variable and is being set to 0)

Solution so far: $x = 4$, $y = 0$, $P = 4$

The 2nd stage is now to maximise P, as usual.

The remainder of the working is as follows:

P	x	y	s ₁	s ₂	s ₃		
1	0	0	0	0	-1	4	⑦
0	0	1	1	0	2	4	⑧
0	0	-1	0	1	6	6	⑨
0	1	1	0	0	-1	4	⑩

Choose s_3 as the pivot column, and apply the ratio test:

8th row: $\frac{4}{2} = 2$, 9th row: $\frac{6}{6} = 1$, 10th row: n/a

P	x	y	s ₁	s ₂	s ₃		
1	0	$-\frac{1}{6}$	0	$\frac{1}{6}$	0	5	(11) = (7) + (13)
0	0	$\frac{4}{3}$	1	$-\frac{1}{3}$	0	2	(12) = (8) - 2 × (13)
0	0	$-\frac{1}{6}$	0	$\frac{1}{6}$	1	1	(13) = (9) ÷ 6
0	1	$\frac{5}{6}$	0	$\frac{1}{6}$	0	5	(14) = (10) + (13)

Choose y as the pivot column, and apply the ratio test:

12th row: $\frac{2}{\left(\frac{4}{3}\right)} = \frac{3}{2}$, 13th row: n/a, 14th row: $\frac{5}{\left(\frac{5}{6}\right)} = 6$

P	x	y	s ₁	s ₂	s ₃		
1	0	0	$\frac{1}{8}$	$\frac{1}{8}$	0	$\frac{21}{4}$	(15) = (11) + $\frac{1}{6}$ × (16)
0	0	1	$\frac{3}{4}$	$-\frac{1}{4}$	0	$\frac{3}{2}$	(16) = (12) × $\frac{3}{4}$
0	0	0	$\frac{1}{8}$	$\frac{1}{8}$	1	$\frac{5}{4}$	(17) = (13) + $\frac{1}{6}$ × (16)
0	1	0	$-\frac{5}{8}$	$\frac{1}{8}$	0	$\frac{15}{4}$	(18) = (14) - $\frac{5}{6}$ × (16)

The coefficients of s₁ & s₂ in (15) are both positive, so we have maximised P.

Solution: $x = \frac{15}{4}$, $y = \frac{3}{2}$, $P = \frac{21}{4}$ (B)

(3) The Big M (Simplex) Method (same example)

This starts off in the same way as the 2-Stage method, by creating the artificial variable.

$$P - x - y = 0 \quad (1)$$

$$2x + 3y + s_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$x + y - s_3 + a_1 = 4 \quad (4)$$

We now modify the objective to:

maximise $P = x + y - Ma_1$, where M is a large number (eg 1000)

This ensures that minimising a_1 is given 1st priority, as the Ma_1 term has the biggest effect on P .

Re-write as $P = x + y - M(4 - x - y + s_3)$

giving $P - (1 + M)x - (1 + M)y + Ms_3 = -4M$

P	x	y	s_1	s_2	s_3	a_1		
1	$-(1+M)$	$-(1+M)$	0	0	M	0	$-4M$	①
0	2	3	1	0	0	0	12	②
0	6	5	0	1	0	0	30	③
0	①	1	0	0	-1	1	4	④

We now carry out the Simplex method as usual, and we should find that the RHS of the objective row becomes free of M .

Choose x as the pivot column (eg) and apply the ratio test:

2nd row: $\frac{12}{2} = 6$, 3rd row: $\frac{30}{6} = 5$, 4th row: $\frac{4}{1} = 4$ (as before)

P	x	y	s_1	s_2	s_3	a_1	
1	0	0	0	0	-1	$1+M$	4
0	0	1	1	0	2	-2	4
0	0	-1	0	1	6	-6	6
0	1	1	0	0	-1	1	4

$(5) = (1) + (1+M) \times (3)$
 $(6) = (2) - 2 \times (3)$
 (7)
 $(8) = (4)$

Once M only appears in the a_1 column, we can set a_1 to 0, and remove the a_1 column, arriving at the same tableau as at the end of the 1st stage of the 2-stage method (and then continue as before).

P	x	y	s_1	s_2	s_3	
1	0	0	0	0	-1	4
0	0	1	1	0	2	4
0	0	-1	0	1	6	6
0	1	1	0	0	-1	4

(5)
 (6)
 (7)
 (8)

(4) Complications for the Simplex Method

The following is a summary of the various ways in which complications can arise.

(i) Objective function parallel to a constraint line (if two variables) or plane (if three).

As for the Linear Programming method, more than one solution is possible.

(ii) When applying the 2-Stage Simplex or Big M method, it may not be possible to reduce a_1 to 0; ie there may not be a solution to the problem.

(iii) Artificial variables may be needed for more than one constraint. In this case, let $A = a_1 + a_2 + \dots$ for the 2-Stage Simplex, and have $-M(a_1 + a_2 + \dots)$ in place of $-Ma_1$ for the Big M method.

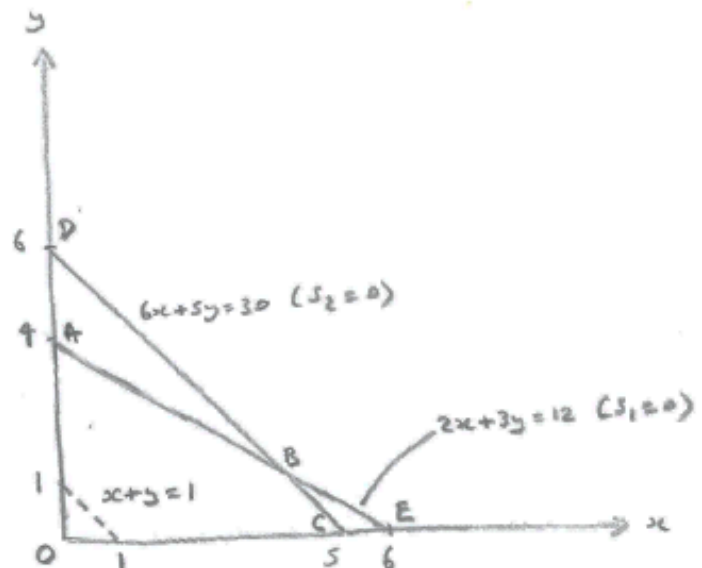
Example (2-Stage Simplex)

Maximise $P = x + y$

subject to $2x + 3y \geq 12$

$$6x + 5y \leq 30$$

$$y \geq 5$$



$$P - x - y = 0 \quad (1)$$

$$2x + 3y - s_1 + a_1 = 12 \quad (2)$$

$$6x + 5y + s_2 = 30 \quad (3)$$

$$y - s_3 + a_2 = 5 \quad (4)$$

$$\text{Minimise } A = a_1 + a_2 = (12 - 2x - 3y + s_1) + (5 - y + s_3)$$

$$\Rightarrow A + 2x + 4y - s_1 - s_3 = 17$$

	Min.	Max.								
A	P	x_1	x_2	s_1	s_2	s_3	a_1	a_2		
1	0	2	4	-1	0	-1	0	0	17	①
0	1	-1	-1	0	0	0	0	0	0	②
0	0	2	③	-1	0	0	1	0	12	③
0	0	6	5	0	1	0	0	0	30	④
0	0	0	1	0	0	-1	0	1	5	⑤

1st stage

pivot column : 3

ratio test : ② n/a ③ $\frac{12}{2} = 6$ ④ $\frac{30}{5} = 6$ ⑤ $\frac{5}{1} = 5$

A	P	x_1	x_2	s_1	s_2	s_3	a_1	a_2		
1	0	$-\frac{1}{2}$	0	$\frac{1}{3}$	0	-1	$-\frac{1}{3}$	0	1	⑥ = ① - 4 × ③
0	1	$-\frac{1}{3}$	0	$-\frac{1}{3}$	0	0	$\frac{1}{3}$	0	4	⑦ = ② + ③
0	0	$\frac{2}{3}$	1	$-\frac{1}{3}$	0	0	$\frac{1}{3}$	0	4	⑧ = ③ ÷ 3
0	0	$\frac{2}{3}$	0	$\frac{5}{3}$	1	0	$-\frac{1}{3}$	0	10	⑨ = ④ - 5 × ⑧
0	0	$-\frac{1}{3}$	0	⑩ $\frac{1}{3}$	0	-1	$-\frac{1}{3}$	1	1	⑩ = ⑤ - ⑧

pivot column : s_1

ratio test : ③ n/a ⑧ n/a ⑨ $\frac{10}{\frac{5}{3}} = 6$ ⑩ $\frac{1}{\frac{1}{3}} = 3$

A	P	x	y	s_1	s_2	s_3	a_1	a_2		
1	0	0	0	0	0	0	-1	-1	0	(11) = (6) - $\frac{1}{3}$ × (15)
0	1	-1	0	0	0	-1	0	1	5	(12) = (7) + $\frac{1}{3}$ × (15)
0	0	0	1	0	0	-1	0	1	5	(13) = (8) + $\frac{1}{3}$ × (15)
0	0	6	0	0	1	5	0	-5	5	(14) = (9) - $\frac{5}{2}$ × (15)
0	0	-2	0	1	0	-3	-1	3	3	(15) = (10) × 3

A has been minimised, with $a_1 = a_2 = 0$

max.

P	x	y	s_1	s_2	s_3		
1	-1	0	0	0	-1	5	(12)
0	0	1	0	0	-1	5	(13)
0	(6)	0	0	1	5	5	(14)
0	-2	0	1	0	-3	3	(15)

pivot column: x (s_3 is also possible)

ratio test: (14) is the only possible row

P	x	y	s_1	s_2	s_3	
1	0	0	0	$\frac{1}{6}$	$-\frac{1}{6}$	$5\frac{1}{6}$
0	0	1	0	0	-1	5
0	1	0	0	$\frac{1}{6}$	$\frac{5}{6}$	$\frac{5}{6}$
0	0	0	1	$\frac{1}{3}$	$-\frac{4}{3}$	$4\frac{2}{3}$

$(16) = (12) + (18)$
 $(17) = (13)$
 $(18) = (14) \div 6$
 $(19) = (15) + 2 \times (18)$

pivot column: s_3

ratio test: (18) is the only possible row

P	x	y	s_1	s_2	s_3	
1	$\frac{1}{5}$	0	0	$\frac{1}{5}$	0	6
0	$\frac{2}{5}$	1	0	$\frac{1}{5}$	0	6
0	$\frac{1}{5}$	0	0	$\frac{1}{5}$	1	1
0	$\frac{2}{5}$	0	1	$\frac{3}{5}$	0	6

$(20) = (16) + \frac{1}{6} \times (22)$
 $(21) = (17) + (22)$
 $(22) = (18) \times \frac{6}{5}$
 $(23) = (19) + \frac{4}{3} \times (22)$

\Rightarrow solution: $x=0, y=6$ ($s_1=6, s_2=0, s_3=0$)
 $P=6$

Example (Big M):

Big M method

$$\text{Maximize } P' = P - (A_1 + A_2)M$$

$$= x + y - (12 - 2x - 3y + s_1 + 5 - y + s_3)M$$

$$= (1+2M)x + (1+4M)y - Ms_1 - Ms_3 - 17M$$

max.	x	y	s_1	s_2	s_3	A_1	A_2		
P'									
1	$-(1+2M)$	$-(1+4M)$	M	0	M	0	0	$-17M$	①
0	2	③	-1	0	0	1	0	12	②
0	6	5	0	1	0	0	0	30	③
0	0	1	0	0	-1	0	1	5	④

pivot row: y

ratio test: ② $\frac{12}{3} = 4$ ③ $\frac{30}{5} = 6$ ④ $\frac{5}{1} = 5$

P'	x	y	s ₁	s ₂	s ₃	a ₁	a ₂		
1	$-\frac{1}{2} + \frac{2}{3}M$	0	$-\frac{1}{2} - \frac{1}{3}M$	0	M	$\frac{1}{2} + \frac{4}{3}M$	0	4-M	⑤ = ① + (4+M) × ⑥
0	$\frac{1}{2}$	1	$\frac{1}{3}$	0	0	$\frac{1}{2}$	0	4	⑥ = ② + ③
0	$\frac{2}{3}$	0	$\frac{2}{3}$	1	0	$-\frac{1}{3}$	0	10	⑦ = ③ - 5 × ⑥
0	$-\frac{1}{2}$	0	⑧ $\frac{1}{2}$	0	-1	$-\frac{1}{2}$	1	1	⑧ = ④ - ⑥

pivot row: s₁
 ratio test: ⑥ n/a ⑦ $\frac{10}{(5/3)} = 6$ ⑧ $\frac{1}{(1/2)} = 2$

P'	x	y	s ₁	s ₂	s ₃	a ₁	a ₂		
1	-1	0	0	0	-1	M	1+M	5	⑨ = ⑤ + $\frac{1}{3}(1+M) \times ⑦$
0	0	1	0	0	-1	0	1	5	⑩ = ⑥ + $\frac{1}{3} \times ⑦$
0	6	0	0	1	5	0	-5	5	⑪ = ⑦ - $\frac{5}{3} \times ⑦$
0	-2	0	1	0	-3	-1	3	3	⑫ = ⑧ × 3

then as per the 2-stage simplex method

(iv) Constraints that are equalities

Replace with two inequality constraints:

ie for $x + y = 4$: replace with $x + y \leq 4$ & $x + y \geq 4$

Example

Big M method

Maximise $x+y$, subject to $2x+y \leq 12$ and $x=4$

$$2x + y + s_1 = 12$$

$$x - s_2 + a_1 = 4$$

$$x + s_3 = 4$$

$$\begin{aligned} \text{Modified objective: } \text{maximise } x+y - M a_1 & \quad (P) \\ & = x+y - M(4-x+s_2) \\ & = (1+M)x + y - Ms_2 - 4M \end{aligned}$$

P	x	y	s ₁	s ₂	s ₃	a _i	
1	-(1+M)	-1	0	M	0	0	-4M ①
0	2	1	1	0	0	0	12 ②
0	①	0	0	-1	0	1	4 ③
0	1	0	0	0	1	0	4 ④

pivot row : x

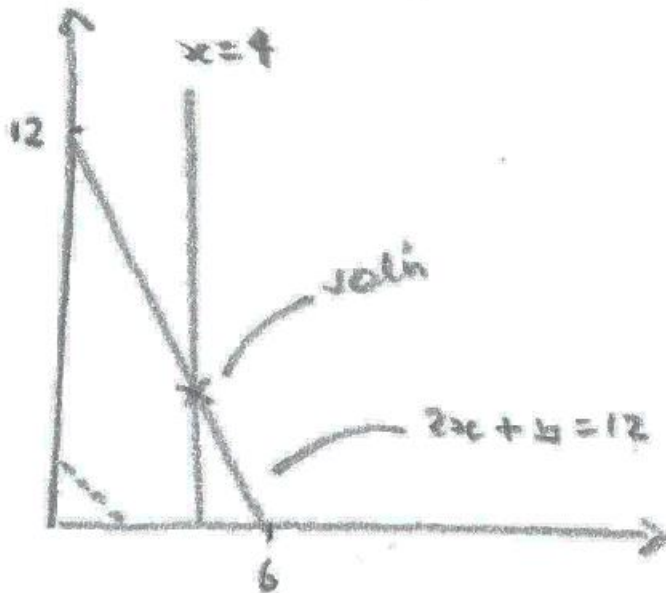
ratio test : ② $\frac{12}{2} = 6$ ③ $\frac{4}{1} = 4$ ④ $\frac{4}{1} = 4$

P	x	y	s ₁	s ₂	s ₃	a _i	
1	0	-1	0	-1	0	1+M	4 ⑤ = ① + (1+M) × ③
0	0	①	1	2	0	-2	4 ⑥ = ② - 2 × ③
0	1	0	0	-1	0	1	4 ⑦ = ③
0	0	0	0	1	1	-1	0 ⑧ = ④ - ⑦

pivot col : y ⇒ pivot row : ⑥

P	x	y	s ₁	s ₂	s ₃	
1	0	0	1	1	0	8 ⑨ = ⑤ + ⑩
0	0	1	1	2	0	4 ⑩ = ⑥
0	1	0	0	-1	0	4 ⑪ = ⑦
0	0	0	0	1	1	0 ⑫ = ⑧

⇒ sol'n is : x = 4, y = 4 (s₁ = 0, s₂ = 0, s₃ = 0)
P = 8



Note: If there is a constraint such as, for example:

$x + y + z = 100$, then this can enable the variable z (for example) to be eliminated from the problem (noting that the constraint $z \geq 0$ becomes the constraint $100 - x - y \geq 0$ or $x + y \leq 100$).

This can enable a 3-variable problem to be tackled by a graphical method (involving a feasible region), rather than having to employ the Simplex method.

(v) $x + y < 4$ (eg)

Use $x + y \leq 4$ instead, and reduce x or y slightly, if necessary.

(vi) Big M method: to minimise $P = x + y$

Modify to minimising $x + y + Ma_1$ (instead of maximising $x + y - Ma_1$)

(vii) If x (for example) can be negative, then replace x with $x_1 - x_2$, where $x_1, x_2 \geq 0$ (This allows x to be negative, if necessary.)